



Personalized customer experiences

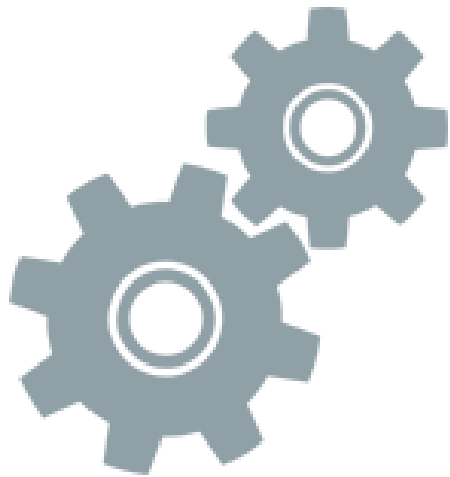
Making it happen

Feb 2016

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Vice President CRM
Marketing & Digital



PERSONALIZATION



FRAMEWORK



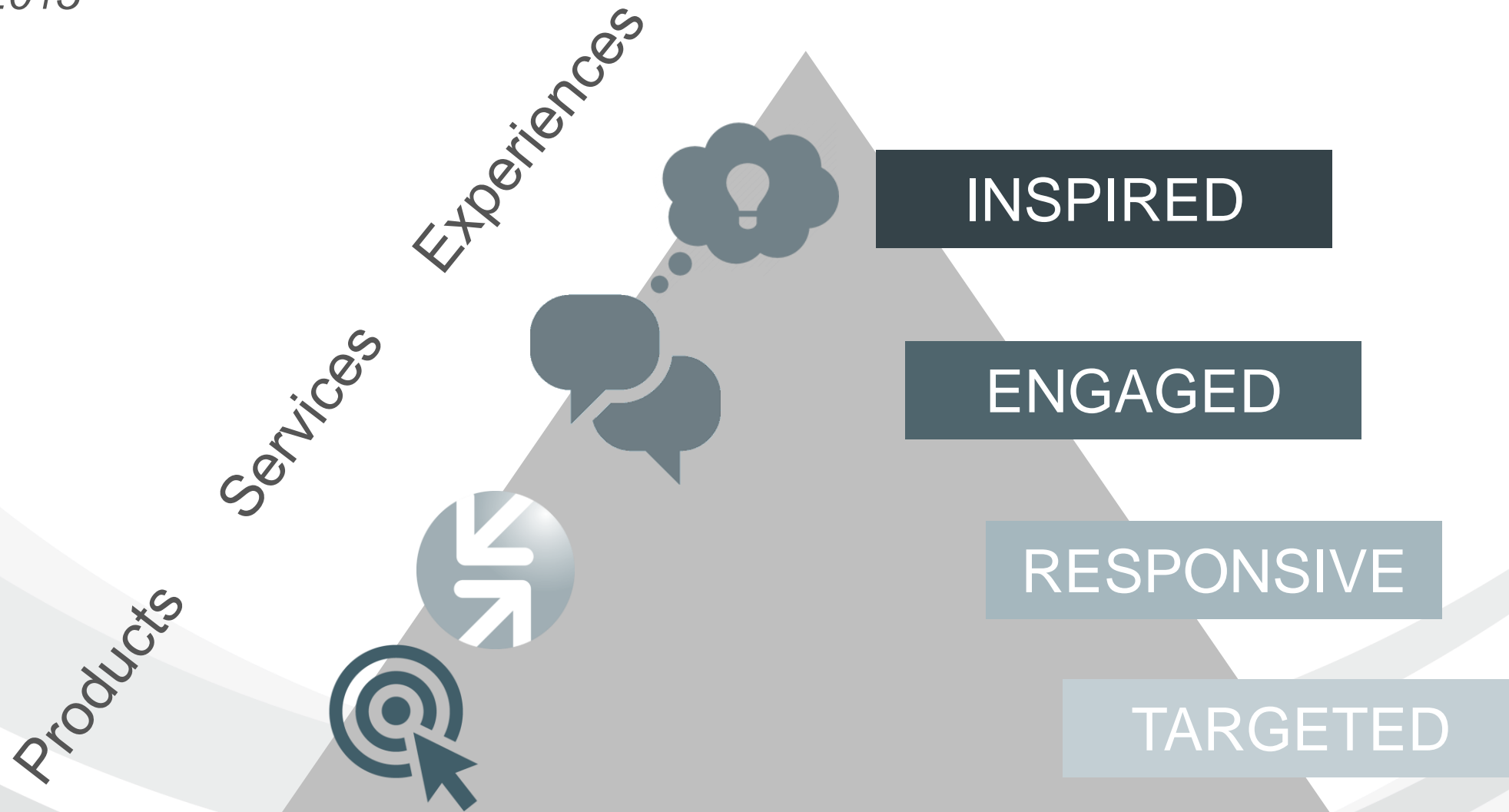
CULTURE



DATA

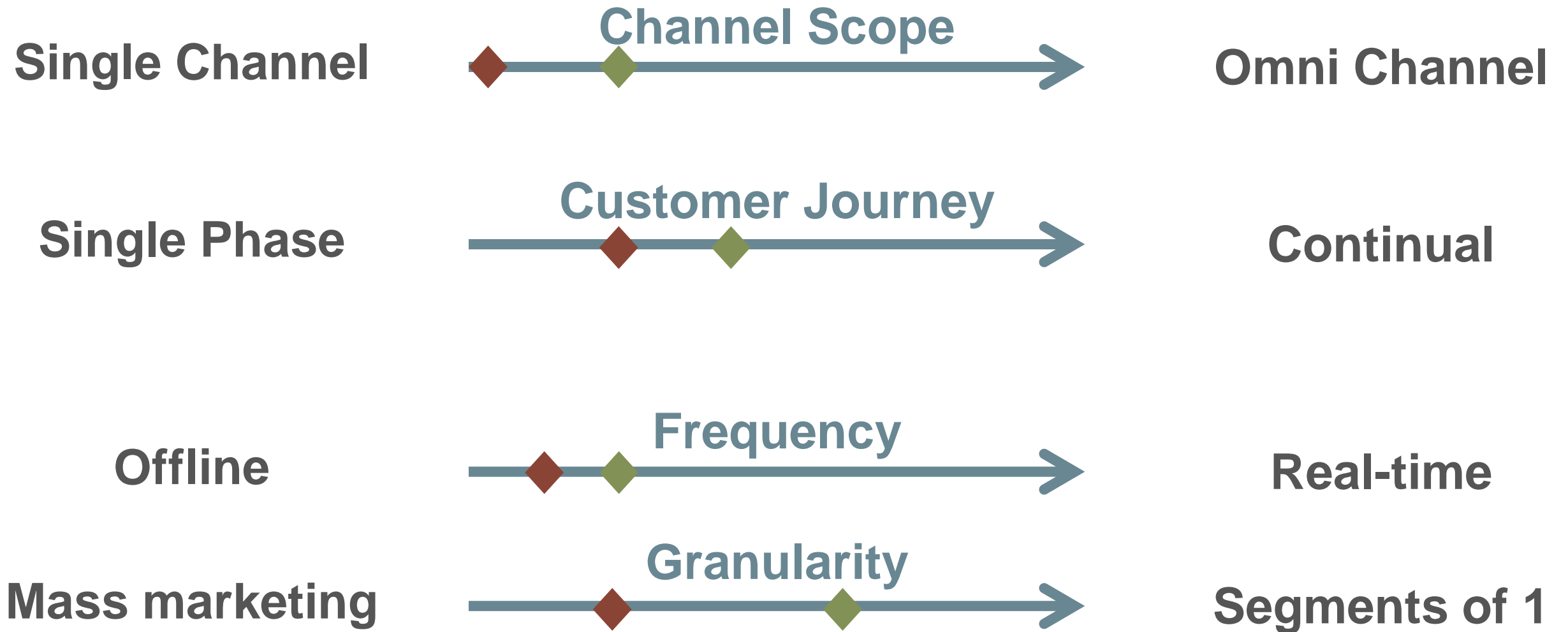
“travelers prefer to stay in hotels that know them”

Gartner Nov 2015





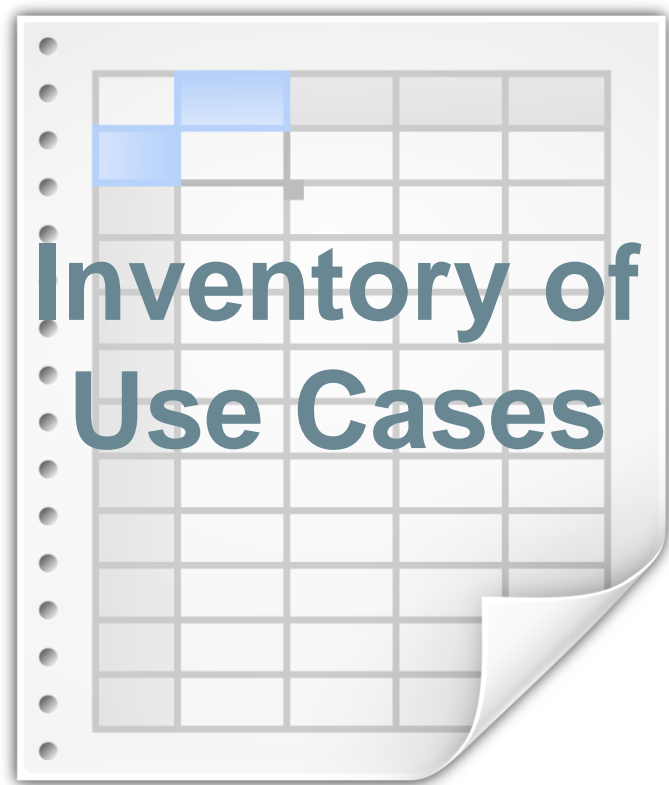
FRAMEWORK : DIMENSIONS





FRAMEWORK : SCOPE

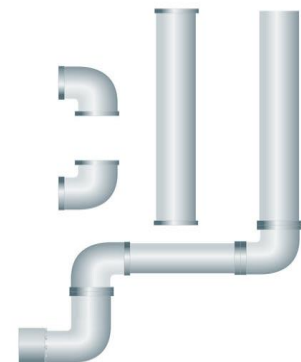




Data?

Piping?

Capability?



PERSONALIZATION



FRAMEWORK



CULTURE



DATA



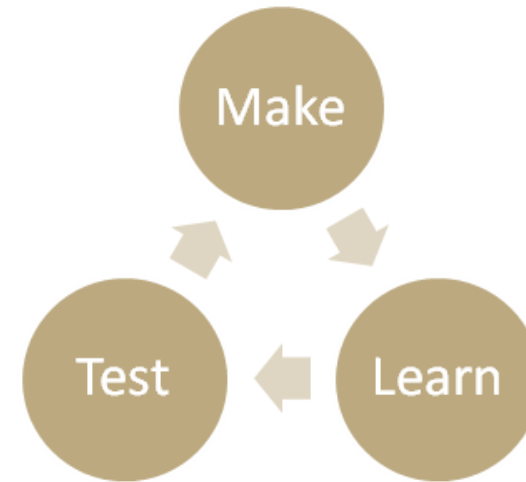
CULTURE : TENETS



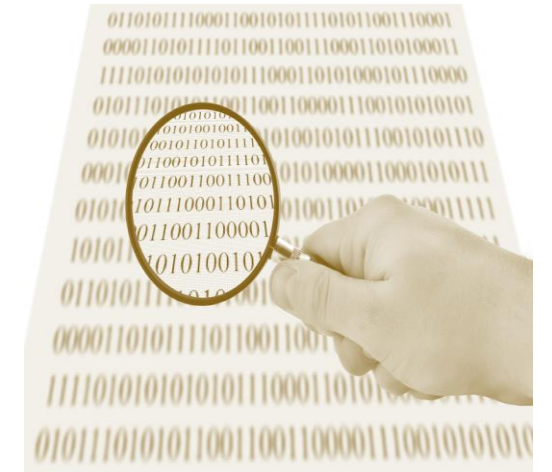
**Collaboratively
omni-channel**



**Steadfast
customer
advocates**



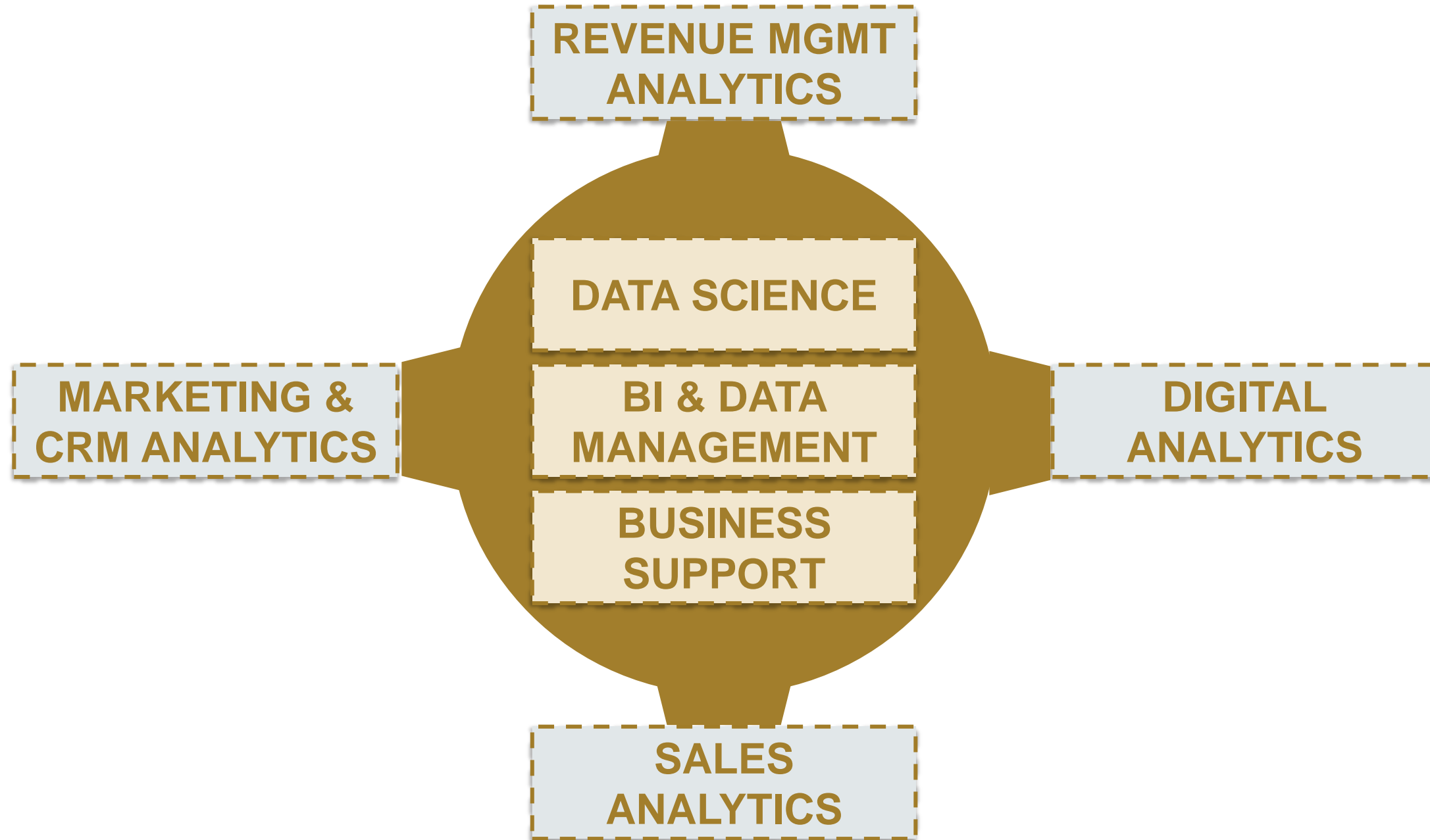
**Test & learn
every turn**



**Relentlessly
data-driven**



CULTURE : CENTRALIZED ANALYTICS





Communicate 'til they ask you to stop

Start small, **celebrate** big

Recognize your I.T. (and legal) friends

Scorecards make it official

PERSONALIZATION



FRAMEWORK



CULTURE



DATA



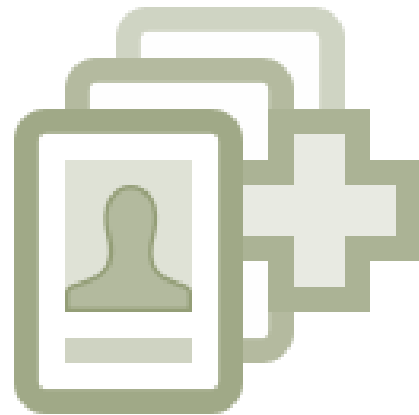
DATA : PURPOSEFUL STRATEGY

Architect



Purposeful environments
Event based
Unstructured
Scalable

Augment



1st. Activity-based
2nd. Provided
3rd. Purchased
4th. Derived

Access



Empowered marketing
technologists

Streamlined governance

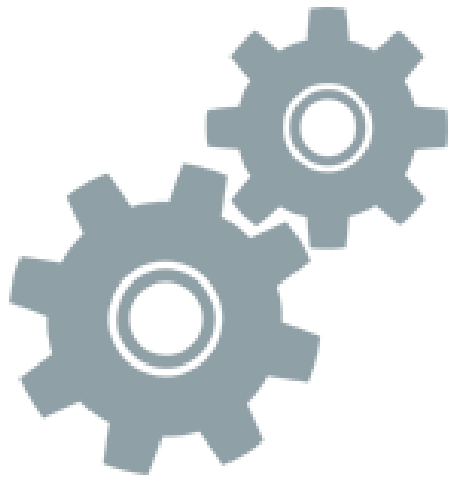
Activate



ROMI – based
accountability for
personalization team



PERSONALIZATION



FRAMEWORK



CULTURE



DATA
